

13 April 2017

To: **Members of the Sheffield City Region Combined Authority
Appropriate Officers**

NOTICE OF MEETING

You are hereby summoned to a meeting of the Sheffield City Region Combined Authority to be held at AMP TECHNOLOGY CENTRE, WAVERLEY, ROTHERHAM, S60 5WG at 2.00 pm on Monday 24 April 2017 for the purpose of transacting the business set out in the agenda.



Diana Terris
Clerk to the Combined Authority

This matter is being dealt with by:

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Member Distribution

Councillors: S Houghton CBE (Chair), J Burrows (Vice-Chair), A Syrett, G Baxter, C Read, J Dore, S Greaves, Mayor R Jones, A Rhodes, L Roberts, L Rose and A Western

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2.00 PM, 24 APRIL 2017

The Technology Centre
Advanced Manufacturing Park
Waverley
Rotherham
S60 5WG

**Sheffield
City Region**

COMBINED
AUTHORITY

AGENDA

	Item	Page
1	<p>Voting Rights for Non-Constituent Members</p> <p>To identify whether there are any items of business that apply only to the South Yorkshire Members of the Combined Authority i.e. where it would not be appropriate for non-SY Members to have voting rights.</p>	
2	Apologies	
3	Announcements	
4	<p>Urgent Items</p> <p>To determine whether there are any additional items of business which by reason of special circumstances the Chair is of the opinion should be considered at the meeting; the reason(s) for such urgency to be stated.</p>	
5	<p>Items to be Considered in the Absence of the Public and Press</p> <p>To identify where resolutions may be moved to exclude the public and press. (For items marked * the public and press may be excluded from the meeting.)</p>	
6	Declarations of Interest by individual Members in relation to any item of business on the agenda	
7	Reports from and Questions by Members	
8	Receipt of Petitions	
9	Public Questions	
10	Minutes of the meeting held on 22 March 2017	1 - 10
11	Appointment of SYPTE Non-Executive Director	11 - 12
12	Devolution	Verbal Report

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SHEFFIELD CITY REGION COMBINED AUTHORITY

THE RECEPTION ROOM, TOWN HALL, BARNSELEY

MINUTES OF THE MEETING HELD ON 22 MARCH 2017

PRESENT:

Councillor Sir Steve Houghton CBE, Barnsley MBC (Chair)
Councillor John Burrows, Chesterfield BC (Vice Chair)

Councillor Chris Read, Rotherham MBC
Councillor Glyn Jones, Doncaster MBC
Nigel Brewster, SCR LEP Vice Chair

Ruth Adams, SCR Exec Team
Huw Bowen, Chesterfield BC
Dave Brennan, SCR Exec Team
Sue Coffey, SCR Exec Team
Peter Dale, Doncaster MBC
Steve Edwards, SYPTE
Andrew Frosdick, Monitoring Officer
David Hewitt, SCR Exec Team
Sharon Kemp, Rotherham MBC
Mark Lynam, SCR Exec Team
John Mothersole, Sheffield CC
Mel Dei Rossi, SCR Exec Team
Dave Smith, SCR Exec Team
Gareth Sutton, Sheffield CC / SCR
Neil Taylor, Bassetlaw DC
Craig Tyler, Joint Authorities Governance Unit

Apologies for absence were received from Councillor A Syrett, Councillor G Baxter, Councillor J Dore, Councillor S Greaves, Mayor R Jones, Councillor A Rhodes, Councillor L Rose, N Knowles, J Kenny, D Bunton, J Miller, D Swaine, D Terris and E Walker

1 VOTING RIGHTS FOR NON-CONSTITUENT MEMBERS

It was agreed there were no agenda items where non-Constituent Members should not have voting rights.

2 APOLOGIES

Apologies were noted as above.

3 ANNOUNCEMENTS

None.

4 URGENT ITEMS

RESOLVED, that: Business Investment Fund – Boeing Inward Investment Proposal be taken as an urgent item (at agenda item 24).

5 ITEMS TO BE CONSIDERED IN THE ABSENCE OF THE PUBLIC AND PRESS

RESOLVED: that agenda item 24: Business Investment Fund – Boeing Inward Investment Proposal be taken in the absence of the public and press.

6 DECLARATIONS OF INTEREST BY INDIVIDUAL MEMBERS IN RELATION TO ANY ITEM OF BUSINESS ON THE AGENDA

None received.

7 REPORTS FROM AND QUESTIONS BY MEMBERS

None received.

8 RECEIPT OF PETITIONS

None received.

9 PUBLIC QUESTIONS

The Authority received 2 public questions, these were addressed as follows:

Q1 from N Slack: When the SCRCA Constitution was originally established Sheffield for Democracy commented on reservations over the arrangements for public engagement (questions) and minor changes were made. The commitment was also made that the constitution would be a living document open to further changes in the future.

The handling of my questions at the meeting of 30th January illustrate the need for further change. The response to the questions I put may have been adhering to the letter of the constitution but they fell far short of the spirit of public engagement.

For me, the way public questions are handled should be open & transparent. Questions should be asked in the public forum, not referred to obliquely. Responses should be made publicly at the time and, if more time is required for a fuller response, the written responses should be included in the minutes in retrospect.

Some of the Council Leaders present may not be used to or indeed comfortable with this level of public scrutiny but in Sheffield it is considered normal and welcomed (at least in public) by most senior councillors. I would therefore recommend the City Council's approach as a model for the City Region.

Will the SCRCA look at the matter in detail and take measures to improve the public confidence in their commitment to public scrutiny?

The Chair asserted the Authority is open to, and welcoming of, suggestions for improvement to help ensure that all business is transacted in a manner which meets both the letter and spirit of the constitution.

The suggestion that '*some of the Council Leaders present may not be used to or indeed comfortable with this level of public scrutiny*' was refuted, the Chair noting that the districts have recently been subjected to substantial levels of scrutiny.

Q2 from N Slack: With the Leaders of Barnsley & Doncaster attending the 'Whole Yorkshire' devolution event in York, will the Chair be standing down over what might be construed as a conflict of interest or was accepting the invitation to this event just a sop to back bench discontent within their own Councils?

The Chair provided reassurances that back bench Members are not sopped in any shape or form and confirmed Members are always provided with all appropriate information and options ahead of any final decisions being taken.

The Chair further confirmed that should any conflict of interest arise, the matter would be dealt with through the taking of appropriate steps.

10 MINUTES OF THE MEETING HELD ON 30 JANUARY 2017

RESOLVED: that the minutes of the meeting of the Authority held on 30th January 2017 are agreed to be a true and accurate record.

11 CALEP REVENUE BUDGET HIGHLIGHTS

A report and accompanying presentation were received proposing a revenue budget for financial year 2017/18, and providing forecasts for future years.

It was noted the budget and programmes presented in the paper have been construed to facilitate the work of the SCR Executive in delivering the Strategic Economic Plan.

The paper proposed a £5m revenue core budget to be resourced from grants, contributions, retained business rates, and a significant one-off contribution from reserves of £935k.

Members were advised the revenue budget has been prepared on the basis that devolution Gainshare monies do not flow and asked to recognise that without Gainshare the Authority must seriously consider its funding mix, the call upon partners for resource, and the overriding need to identify sustainable funding streams to allow it to operate with confidence.

Members were advised that the Authority will be confronted with a number of challenges in the coming years as it attempts to manage a number of financial difficulties from a position of relative weakness. Revenue income streams from government are committed on a year-by-year basis, whilst retained business rates due to the region from the Enterprise Zone remain stubbornly difficult for partners to accurately forecast. These matters make medium-term planning difficult, and prejudices the Authority's ability to resource the SCR Executive staffing structure with confidence.

It was noted the SCR is also exposed to unpredictable costs as the issues around the judicial review and devolution consultation have shown. Provision has been taken within the Authority's budgets to manage these risks, restricting the amount of resource available for other priorities.

It was noted these issues will be exacerbated by the level of risk the region could be exposed to if it is to proceed with plans to take on major new strands of activity around adult education and work and health budgets from government. Balance sheet strength and staffing capacity to take on significant complex new spheres of activity without more financial and human resource will be a key consideration moving forward.

It was also noted the Authority continues to operate with a relatively low level of reserves to help guard against financial shock. Anticipated outturn underspend from this financial year will be taken to reserves to bolster our financial resilience, whilst it is proposed that some be released to ease income pressures in 2017/18.

Members were also asked to recognise there is a particular concern with respect to key business growth programmes that are currently funded from the LGF revenue reserve and that once this reserve is exhausted, the activity will become unsustainable unless further resource is identified.

RESOLVED, that the Combined Authority:

1. Approves the proposed revenue budget for 2017/18
2. Notes that subscriptions payable by partner authorities will be frozen on 2016/17 levels
3. Notes that there are significant sustainability issues with the CA/LEP revenue budget

12 CA CAPITAL PROGRAMME

Members were presented with a report of the Director of Finance seeking approval of the capital programme for 2017/18 and advised that the programmes are marked by the shortfall of grant to cover all the region's aspirations. The report also provided information regarding the forecast CA/LEP capital programme outturn position for 2016/17

It was noted the Combined Authority's capital programme is constituted from various discreet programmes of activity which can, considering how these are discreetly funded and also the geography of investment, can be grouped into the Local Growth Fund programme and the South Yorkshire transport programmes.

Regarding transport programmes, the report highlighted the anticipated fall in grant resource available to SYPTE and SY district partners to fund investment and maintenance transport programmes in South Yorkshire, manifesting as a recommendation that the Authority approves borrowing of up to £12.5m over the next three years to support investment at the Rotherham bus interchange.

Cllr Read welcomed the Authority's commitment to support investment at Rotherham Interchange.

Members were also advised of the need for investment on Supertram rails for which SYPTE has a currently unfunded contractual obligation and for which a request for funding will be presented later in the year.

Regarding the Local Growth Fund programme. It was noted the current programme has a potential spend of £85.801m in 2017/18.

RESOLVED, that the Combined Authority:

1. Approves the Local Growth Fund capital programme
2. Approves the South Yorkshire transport capital programme
3. Approves the use of borrowing to fund investment in the Rotherham bus interchange (£12.5m)

13 SCR CA ANNUAL TREASURY MANAGEMENT STRATEGY

A paper was presented providing the proposed Annual Treasury Management Strategy for financial year 2017/18.

It was noted this is a compliance paper which sets out how the Authority's debt and investment portfolio will be managed over the period. Like other public bodies, the Authority adopts an efficient approach to its affairs which seeks to mitigate risk above all else.

Members were advised the proposals within this paper do not contain any material amendments to parameters previously agreed and will allow the Authority to continue to conduct its affairs in an efficient manner which mitigates risk.

Members were reminded the Authority has adopted a prudent approach to managing down its debt, charging a prudent provision to its revenue account each year and that the approach to deploying cash balances until they are required favours the security of investments over the yield they return and recognises the importance of balancing risk and reward over the long-term.

RESOLVED, that the Combined Authority:

1. Notes the prudential indicators
2. Approves the annual investment strategy
3. Approves the minimum revenue provision policy
4. Approves the limits and boundaries on debt

14 DEVOLUTION

A report was received to provide an update on proposals to take forward the Sheffield City Region Devolution Deal and seek delegated authority to put in place support to undertake the additional consultation required.

RESOLVED, that the Combined Authority agrees to provide the SCR Executive Managing Director, in consultation with the Chair and Vice Chair of the Combined Authority, the approval to enter into contractual arrangements with the potential value of this activity to exceed £100k to develop, deliver and analyse the additional consultation required to progress the City Region's Devolution Deal.

15 STRATEGIC ECONOMIC PLAN REFRESH AND INDUSTRIAL STRATEGY

Members were provided with an update regarding ongoing work to refresh the Strategic Economic Plan (SEP) and advised of how this work is linked to the SCR's input into informing the government's emerging Industrial Strategy.

It was noted that phase 1 of this work - the refresh of the supporting evidence base has been completed. This evidence base will then be used to inform any potential policy amendments.

It was reported the evidence suggests the SEP strategy is more than meeting a number of its targets and the SCR is experiencing net jobs growth for the first time in a generation. It was noted these jobs are coming from 2 principal sectors; manufacturing and business services. However, despite overall jobs growth the SCR's economy is still overly compromised of low skilled and poorly paid jobs and this situation still needs to be addressed if the SCR is to meet its GVA uplift target.

It was reported the SCR is still underperforming in respect of its new housing targets (with c50% of target numbers being realised). It was suggested this is principally due to market failures and the lack of market conditions required to attract more housing developers to the region.

Regarding skills and employability, it was reported there is a significant challenge to be addressed in respect of developing local 'jobs with prospects' including the jobs required to retain graduates in the SCR.

It was noted a more detailed report on the findings of the evidence base will be presented to the Authority in due course.

16 UPDATED ASSURANCE AND ACCOUNTABILITY FRAMEWORK

A report was received seeking the Authority's endorsement of the updated SCR Assurance and Accountability Framework (AAF).

The report included an overview of the changes required to implement this Framework necessitated by the Government guidance.

Members were advised that in order to ensure the Framework's compliance with the national guidance, a number of changes need to be implemented within the SCR's existing governance and assurance systems. Specifically, these include: having a named LEP Board member responsible for leading on SME's (the position to be filled by the Vice Chair in the interim, publishing LEP Boards agendas, papers and minutes, ensuring that decisions taken by Boards with delegated authority from the CA are transparently reported back to the CA and LEP on a regular basis to ensure transparency around the actions underway, publishing a diversity statement explaining how the LEP will look to ensure diverse representation at Board and Sub Board level, making any future commissioning calls for schemes seeking funding open to all scheme promoters and publishing online business case information for schemes receiving LGF, including establishing a mechanism for members of the public to provide comments on business cases.

Members were informed that the revised Framework also includes the evolution of the City Region's Executive Board into Delivery Boards. It was noted that the implementation of this change and specifically giving the Delivery Boards delegated authority to make decisions on the programme of activity agreed by the CA and LEP necessitates changes to the suite of other governance documents supporting the LEP and CA, notably the CA's Constitution (including the code of conduct for members and officers), the Financial Regulations of the CA and the terms of reference for the LEP and the Delivery Boards.

It was noted that to fully implement all recommended changes, including additional changes recommended by the 2016 governance review, required actions will include the development of a revised model composition of membership for the Delivery Boards, reconsideration of the optimum operation of the meeting cycle and ensuring that all published meeting papers are easily accessible via the City Region's website.

Members were asked to recognise it is likely the completion of these actions will require the SCR to make further revisions to its Assurance Framework and informed is proposed that changes will be operationalised following the CA's Annual General Meeting in June.

RESOLVED, that the Combined Authority:

1. Endorses the revised Assurance and Accountability Framework
2. Notes the actions required to implement the revised Assurance Framework.
3. Notes the wider changes required to implement the conclusions of the 2016 governance review.

17 LGF CAPITAL PROGRAMME APPROVALS

A report was presented confirming and seeking endorsement of the financial approvals which have progressed through the Appraisal Framework.

RESOLVED, that the Combined Authority:

1. Approves the 12 change requests received since the last meeting of the CA on 30th January 2017 (provided at Appendix A to the accompanying report)
2. Approves the establishment of the financial and management structure of the Housing Investment Fund at a cost of up to £10m, noting the Fund cannot transact on individual schemes / investments until the conditions recommended by Appraisal Panel have been resolved and presented to the CA for approval.
3. Approves the acquisition of the Advanced Manufacturing Park Technology Centre, on behalf of the SCR Combined Authority, at a cost of up to £7.55m.
4. Approves delegated Authority to the Head of Paid of Service, in conjunction with the Section 73 Officer and the Chair of the CA, to enter into the contractual arrangements required as a result of the above approvals.

18 SYPTD DIRECTORS APPOINTMENT

RESOLVED, that the Combined Authority notes the appointment of Ben Gilligan to the position of SYPTD Director of Public Transport and acknowledges that a fair and equitable appointment process has been undertaken.

19 SUMMARY REPORT - HOUSING EXECUTIVE BOARD

RESOLVED – that the matters addressed in the summary report be noted and the recommendations of the Housing Executive Board be endorsed.

20 SUMMARY REPORT - TRANSPORT EXECUTIVE BOARD

RESOLVED – that the matters addressed in the summary report be noted and the recommendations of the Transport Executive Board be endorsed.

21 SUMMARY REPORT - SKILLS, EMPLOYMENT & EDUCATION EXECUTIVE BOARD

RESOLVED – that the matters addressed in the summary report be noted and the recommendations of the Skills Executive Board be endorsed.

22 SUMMARY REPORT - BUSINESS GROWTH EXECUTIVE BOARD

RESOLVED – that the matters addressed in the summary report be noted and the recommendations of the Business Growth Executive Board be endorsed.

23 SUMMARY REPORT - INFRASTRUCTURE EXECUTIVE BOARD

RESOLVED – that the matters addressed in the summary report be noted and the recommendations of the Infrastructure Executive Board be endorsed.

24 BUSINESS INVESTMENT FUND - BOEING INVESTMENT PROPOSAL

A paper was received seeking the Combined Authority's approval of the Business Investment Fund's recommendation of an award of £5.75m to support the establishment of a production facility in the SCR by Boeing United Kingdom Limited, noting CA-level approval is required for any grant of over £2m.

RESOLVED, that the Combined Authority:

1. Notes the proposed investment by Boeing in a research and development programme and a new fabrication facility in the SCR which will (if approved) manufacture components for aircraft actuation systems by 2019.
2. Agrees, subject to contract and satisfactory due diligence, to allocate £5.75m of funding from the Business Investment Fund to support this investment.
3. Delegates authority to the CA's Head of Paid Service (in consultation with the CA's Statutory Officers) to agree appropriate terms and conditions of this grant award

CHAIR

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24th APRIL 2017

APPOINTMENT OF SYPTE NON-EXECUTIVE DIRECTOR

Purpose of Report

Appointment of Non-Executive Director for SYPTE.

Thematic Priority

N/A

Freedom of Information and Schedule 12A of the Local Government Act 1972

No exemptions.

Recommendations

It is recommended that the Combined Authority: Agree that Tom Finnegan-Smith, Head of Strategic Transport and Infrastructure – SCC be appointed as a Non-Executive Director of the South Yorkshire Passenger Transport Executive.

1. Introduction

- 1.1 The South Yorkshire Passenger Transport Executive is required by law to have between 2 and 8 Directors appointed by the Combined Authority. Presently there are 8 Directors (3 PTE employed directors and 5 non-executive positions) with each South Yorkshire District having one senior transport officer appointed and the Chief Executive of Barnsley MBC chairing the Board.
- 1.2 Formal notification has been received from Sheffield City Council that they wish to formally propose that Tom Finnegan-Smith be appointed a Non-Executive Director of the South Yorkshire Passenger Transport Executive. Mr Finnegan-Smith will fill the vacancy created by the departure of Mr Green.

2. Proposal and justification

- 2.1 It is recommended that the Combined Authority:

Agree that Tom Finnegan-Smith, Head of Strategic Transport and Infrastructure - SCC be appointed as a Non-Executive Director of the South Yorkshire Passenger Transport Executive.

3. Consideration of alternative approaches

3.1 None.

4. Implications

4.1 Financial

None.

4.2 Legal

Under the Combined Authority's constitution and The South Yorkshire Passenger Transport Area (Establishment of Executive) Order 1973 the appointment of Members of the PTE is a matter for the Combined Authority.

4.3 Risk Management

None.

4.4 Equality, Diversity and Social Inclusion

None.

5. Communications

5.1 None.

6. Appendices/Annexes

6.1 None.

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Background papers used in the preparation of this report are available for inspection at the South Yorkshire Passenger Transport Executive.

Other sources and references:

None

COMBINED AUTHORITY

24th APRIL 2017

A SHEFFIELD CITY REGION BID TO THE NATIONAL SHARED OWNERSHIP AND AFFORDABLE HOMES PROGRAMME: 'MORE NEW HOMES'

Purpose of Report

Within the context of the Sheffield City Region's (SCRs) Strategic Economic Plan (SEP) and the acknowledged need to increase housing delivery across a range of tenures, this report updates the Combined Authority on progress to date on co-ordinating efforts and seeking to achieve greater local control in order to maximise the delivery of new affordable homes (via an initiative entitled 'More New Homes').

The purpose of this report is to set out the core principles of the More New Homes approach, importantly identifying what could be achieved if local partners (including Local Authorities) work more collaboratively and engage with the Homes and Communities Agency's (HCA) Shared Ownership and Affordable Homes Programme (SOAHP) in a different way.

Thematic Priority

With reference to the Strategic Economic Plan, the course of action proposed in this paper will help 'secure investment in infrastructure where it will do most to support growth'. It is also central to supporting housing growth which is critical to achieving the Sheffield City Region's economic ambitions. Supporting housing growth is an identified priority for the Combined Authority and Local Enterprise Partnership.

Freedom of Information and Schedule 12A of the Local Government Act 1972

The paper will be made available under the Combined Authority Publication Scheme.

Recommendations

Members of the Combined Authority are asked to:

- i. Discuss the content of the report and identify any issues arising from its content.
- ii. Confirm that subject to the flexibilities on offer from the HCA, there is in principle agreement to developing a SCR-level programme of activity focussed on increasing the supply of affordable housing across the SCR.
- iii. Approve continued dialogue with the HCA focussed on obtaining a range of flexibilities and ultimately a ring fenced/ devolved fund which supports and complements a SCR-level activity to increase housing supply through the national Shared Ownership and Affordable Homes Programme.

1. Introduction

- 1.1 In support of the Sheffield City Region's (SCR's) growth ambitions, the Strategic Economic Plan (SEP) sets out the aim to significantly increase the rate at which new homes are built. The SCR needs to deliver more and better homes. Having the right residential offer in place fulfils a vital role in promoting and sustaining economic growth. As part of this there is recognition of the need to increase housing delivery across a range of tenures throughout SCR.
- 1.2 It should be noted from the outset that the More New Homes approach (detailed in this report) focuses primarily on increasing the quantity and range of affordable housing across the SCR, reflecting the social housing sectors' response to the need to increase housing supply.
- 1.3 As the SCR SEP is refreshed, further emphasis will be placed on a strategic 'whole housing market approach' – with the SCR Housing Intervention Fund conditionally approved at the CA in March part of this approach. However, More New Homes does represent a significant opportunity to engage and negotiate with the HCA on a specific programme of activity, building a track record of delivery which can underpin future housing devolution asks alongside the increased supply of affordable housing.
- 1.4 SCR is currently underperforming in terms of housing delivery. In 2015/16, c3,400 new homes were built (against a SEP aspiration to deliver 7,000 to 10,000 per annum). At a headline level the City Region needs to at least double its efforts in relation to housing supply in order to achieve the SEP 'target'.
- 1.5 Of the c3,400 new homes, only c600 (18%) were supported through the HCA's Affordable Housing Programme (AHP). Saville's estimate that nationally during this period, affordable housing accounted for 40% of all new homes. Even when additional affordable units (delivered outside of the AHP) are considered, SCR is still 'underperforming' against the national average. In order to reach a target of 40% of all new homes being affordable in SCR, the sector would have to more than double its current delivery.
- 1.6 As part of the development of the SEP, and subsequent devolution negotiations with Government, the SCR explored the potential of a localised deal on housing to achieve greater control over the funds and tools available to accelerate and support housing growth.
- 1.7 During 2016, and in recognition of the important role played by social housing providers in managing existing homes and contributing to new supply, work was undertaken to develop a SCR Housing Compact. The Compact was developed by Local Authorities (LAs), Housing Associations (HAs) and Arms-Length Management Organisations (ALMOs), with the approach endorsed by the SCR Housing Executive Board (HEB)¹ and the Compact launched on 5th December 2016.
- 1.8 Together, the Compact partners own and manage more than one fifth of all homes in the SCR. The collective impact the Compact members can have on people's lives and the economic wellbeing of the SCR is significant. On 24th August 2016, SCR's HEB endorsed an Expression of Interest (EoI) 'More New Homes' to the HCA's 2016-21 Shared Ownership and Affordable Homes Programme (SOAHP) (the Executive Summary of this document is attached at **Annex A**). This was one of the outputs to be delivered by

¹ More information on the Compact can be found at: <http://www.housing.org.uk/resource-library/browse/the-sheffield-city-region-scr-social-and-affordable-housing-compact/>

Compact partners, setting out the ambition to at least double the number of new and affordable homes built each year in SCR (matching and complementing the broader ambition of the City Region as set out in the SEP).

- 1.9** Considerable work has been undertaken with SCR's housing providers to progress More New Homes in to a detailed draft bid. This activity has gathered pace since December 2016, coinciding with the appointment of a Programme Manager; a 6 month post jointly funded by 6 Housing Associations (Acis, Great Places, Guinness, SYHA, Together Housing and Yorkshire Housing) and Rotherham MBC, and based with the SCR's Executive Team. This work has highlighted what a SCR approach could deliver in terms of increased and accelerated levels of affordable housing, and the number of additional homes that could be unlocked through flexibilities from the Government/HCA. More detail on the flexibilities sought from the HCA are set out in Annex A.

2. Proposal and justification

- 2.1** It is estimated that the More New Homes approach could deliver a minimum of 1,360 new affordable homes and 200 market homes each year, contributing 22% towards the overall SCR delivery targets set out in the SEP.
- 2.2** The contribution which social housing providers have made to new supply in the SCR has been in decline, with the principal difficulty being the financial viability of sites (a factor which impacts on housing delivery across tenures in the SCR). More New Homes proposes that all SCR partners work differently and more collaboratively to develop a SCR programme of activity which will generate economies of scale. In return for this collaborative SCR is seeking a range of flexibilities from the HCA and a ring-fenced or devolved fund of up to £23m per annum from SOAHP once the capacity of the SCR is at a level that gives all funders certainty and assurance on regular annual delivery and the management of risk.
- 2.3** The CA is seen as an essential strategic body in driving housing growth and Government are keen to engage in discussions around the devolution of freedoms, flexibilities and funds to the CA. The proposed approach will assist in attracting new private developers and housebuilders (including SMEs), re-engaging with existing local and national housing associations resulting in additional investment within SCR.
- 2.4** More New Homes relies on everybody giving something, and equally everyone gets something in return, with some examples given below:
- The increased volume in the housing development programme will generate efficiencies and could provide more opportunities for joint procurement and accelerated development through off-site construction; giving better certainty of delivery.
 - Housing Associations will benefit from greater flexibility from the HCA and access to public land to increase supply.
 - The HCA will benefit from potentially dealing with one Lead Partner for all SCR schemes rather than a number of different Investment Partners, ensuring a co-ordinated approach across the Region.
 - Local Authorities will benefit from further flexibilities and a more targeted emphasis upon the strategic growth areas identified within the SEP.
 - The growth in overall numbers of social and affordable housing across SCR will lead to increased nominations therefore reducing Housing Waiting Lists, larger contributions towards achieving the affordable housing planning targets, more opportunities for joint working and risk sharing.
- 2.5** More New Homes has generated national interest, with Sir Ed Lister (Chair of the HCA) visiting Sheffield on 3rd April to discuss SCR's approach. It has been welcomed by the HCA and viewed as a positive step towards a devolved housing fund and more localised decision making. The EoI has been agreed in seeking a ring-fenced/ devolved fund. Sir Ed Lister was positive towards devolution, whilst HCA Officer's appear keen to progress

via an approach which seeks to better align SCR investments with nationally available products and funds.

- 2.6** In recent months, there has been extensive engagement with Local Authority Housing Directors as the approach to More New Homes has developed. It is acknowledged that there is still some significant detail to work through in order to operationalise arrangements, and that this requires further engagement with the HCA. However, there is a need to maintain momentum at a time when the focus of national Government is very much on housing and our dialogue with the HCA has been ongoing for 9+ months.
- 2.7** Consultation with Local Authority Chief Executives highlights that there is in principle support for the devolution of HCA funds which would be aligned to a SCR programme of activity commissioned by the CA. Subject to the flexibilities on offer from the HCA, Local Authorities would be supportive of co-ordinating activity in the following ways:
- Local Authorities to seek support/funds from SOAHP via the New Homes programme (as opposed to bidding directly to the HCA);
 - All partners/ third parties (e.g. Housing Associations, developers) developing on land owned by Local Authorities to apply for SOAHP via the New Homes programme;
 - To actively work together to develop a SCR framework/ approach to planning and public land (via the Joint Assets Board) which supports the More New Homes programme.
- 2.8** There is universal agreement of the need to increase the supply of affordable housing, as well as a recognition that we need to do things differently if we are to double, or even treble housing supply across SCR. The only way that a SCR approach is able to add significant value is if all partners work more collaboratively in order to collectively begin to address the market failures which stand in the way of the delivery of new and affordable housing.
- 2.9** This would require the SCR to take on a co-ordinating and commissioning role in order to manage, direct, negotiate and resource a programme of activity (on behalf of City Region partners). A number of options for alternative and improved delivery structures can be considered and will be subject to a further report to the CA.
- 2.10** This programme approach would also need to ensure that planning frameworks and public sector land (through the SCR Joint Assets Board) were aligned to agreed outcomes. Whilst it is acknowledged that these issues are often best addressed on a site-by-site basis, where this can be done within a wider SCR framework there is real potential to improve the appeal of SCR as a place to invest and do business.
- 2.11** Partners (and in particular Local Authorities) would need to engage with the programme in a strategic way which acknowledges that views on gains/ benefits may need to be readjusted (e.g. lower capital receipts may be offset by accelerated/ increased council tax, rental income, local spend and the 'value' of affordable housing to the local economy). There are a number of benefits which can be realised through Local Authorities engaging with a programme approach, including; increased scale of delivery, a demonstration of leadership to the wider sector; evidence to national Government that we are doing all we can to maximise the new supply of affordable housing - all of which further strengthen the case for further flexibilities and funds.
- 2.12** Subject to approval of the recommendations of this report, it is proposed that on behalf of the CA the SCR's Executive Team:
- Seeks further clarity from the HCA regarding the flexibilities on offer and confirm timescales;
 - Undertake further work with delivery partners to test the attractiveness of the secured flexibilities;
 - Undertake further work to develop the governance processes required;

- Establish a firm timetable for submission of a bid to the HCA;
- Undertake further work to prepare a detailed housing development delivery plan to achieve the targets set out in More New Homes.

3. Consideration of alternative approaches

- 3.1** Commitment remains from all involved to do things differently. It is recognised that without change, the vision for More New Homes is unlikely to be delivered. Existing arrangements would see each partner continuing to submit their individual bids directly to the HCA, and develop sites as and when they can, rather than taking a more strategic and collaborative approach to create opportunities and generating confidence to deliver at scale.
- 3.2** To be successful More New Homes needs to be delivered by a wide range of housing providers, new funders and delivery agents attracted into the City Region. The proposition for building homes in SCR needs to be different. In particular, it needs to provide a better proposition than working in the perceived less problematic, higher value areas.
- 3.3** The proposals identified within this report focus on maximising the impact of the More New Homes approach in terms of scale (i.e. enabling the SCR to explore a wide range of opportunities including Modern Methods of Construction, potential to attract new forms of investment). It will also enable a more place-based approach which complements other SCR-level activity, i.e. the work of the JAB, alignment of activity to areas of growth and need, and demonstrate leadership within the wider sector.

4. Implications

4.1 Financial

None resulting from the recommendations detailed in this report. The resource implications of the SCR carrying out a programme management or financial accountable body role in order to deliver activity in support of More New Homes will need to be fully considered prior to seeking relevant approvals from the Combined Authority.

4.2 Legal

None resulting from the recommendations detailed in this report. The legal implications of the SCR becoming a HCA Investment Partner/ taking on the Lead Partner role as part of any Consortium Agreement (should this be the preferred model for taking forward a SCR commissioned programme of activity) will need to be fully considered prior to seeking relevant approvals from the Combined Authority.

4.3 Risk Management

A wide range of partner organisations have demonstrated a willingness to consider an alternative approach to delivery and governance (via the CA) in line with the principles set out in this report. A number of partners have provided financial support to progress the proposals set out in More New Homes. In return these partners are looking for City Region leadership on this agenda.

There is a real opportunity, following the submission of the More New Homes EoI, for the SCR to continue to engage with Government on a programme of activity which is under the control of the HCA. This has the benefit of enabling SCR to build a track record of delivery on housing schemes prior to considering further asks of Government to support housing delivery.

The 2016-21 Shared Ownership and Affordable Homes Programme has already commenced and although nationally substantial funds remain available there is the need to remain mindful that all schemes should be completed by 31 March 2021, as set out in the HCA's Prospectus. With average delivery timescales of around 2 years from inception to completion any further delays in establishing clarity from the HCA will jeopardise SCR's

ability to delivery this ambitious programme.

All of these points need to be considered as the CA considers the content and recommendations detailed in this report.

4.4 Equality, Diversity and Social Inclusion

The SCR Social Inclusion framework recognised housing as a central factor contributing to increased levels of inclusion across SCR. Early evidence from the SEP refresh cites that the diversity of the housing offer in the SCR as fundamental to both the growth and inclusion agendas.

5. Communications

5.1 The original SCR More New Homes EoI submission to the HCA received national attention in the housing sector press and has been welcomed by local MPs, Government Ministers and HCA Officials. The recent visit from the HCA's new Chair, Sir Ed Lister allowed us to showcase our work to date and demonstrate our commitment to working differently.

6. Appendices/Annexes

6.1 Annex A – More New Homes Executive Summary, including the flexibilities sought from the HCA

REPORT AUTHOR	Chris Collins-McKeown/ Michael Hellewell
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Background papers used in the preparation of this report are available for inspection at:

11 Broad Street West, Sheffield S1 2BQ

Other sources and references:

N/A

Annex A: MORE NEW HOMES - Executive Summary

- The contribution which social housing providers have made to new supply in the Sheffield City Region has been in decline. There are a range of reasons for this which the SCR's Housing Executive Board identified in a study two years ago.
- The principal difficulty housing providers encounter is making new schemes financially viable. Many housebuilders and housing associations work in areas outside the SCR where this problem is not so acute. It is tempting for them to work in higher value areas.
- We therefore need to turn the SCR into a magnet, attracting providers with other choices into the City Region.
- This requires leadership, effective collaboration and a strong vision of how a substantial and sustained increase in supply can be delivered.
- Working together is giving us the confidence that we can be braver and solve "wicked" problems together.
- No-one has tried this before. Traditionally housing associations, house builders and other providers have competed with each other to secure the best deals for their own organisations. Our Housing Compact sets out how we will work together for the greater good, and not serve the self-interest of our own organisations.
- This proposal is the pre-cursor to a programme bid which we intend to co-create with the HCA. At its heart is a clear ask for freedoms and flexibilities for HCA funding programmes. This is essential to make the magnet work.
- We are seeking a ring-fenced allocation of £23 million per annum covering the period to March 2021.
- In return we undertake to deliver at least 278 new homes above the current trajectory in 2017/18 and 481 new homes in 2018/19.
- We plan to over-programme and to add to this total as we go in the ways outlined in the proposal.
- **To make this happen the Housing Executive Board and all social housing providers undertake to deliver these 15 accelerators:**
 1. Maximise and co-ordinate effectively Public Sector Investment Funds currently available in SCR and tailor these to support housing growth and places;
 2. Consider the benefits of the CA taking lead HCA Investment Partner status;

3. Increase the level of assurance by converting grant allocations from indicative to firm through collaborative working on land and planning;
 4. Work with housing developers to maximise the numbers from their own SOAHP allocations and ensure no double counting;
 5. Encourage all HAs to bid for further grant through Continuous Market Engagement (CME) (and more if HCA can consider further flexibilities beyond those added in the Autumn Statement);
 6. Attract other national HAs to spend their grant allocations in SCR;
 7. Work collaboratively to lever in more funds from private sector investors;
 8. Use public land to unlock delivery in difficult markets (through engagement of the Joint Assets Board);
 9. Work collectively on large strategic sites;
 10. Test off-site construction and the implications of working at a larger scale to get a positive market response;
 11. Develop and strategic partnership with health and social care;
 12. Collaborate with SMEs;
 13. Explore new housing finance models;
 14. Unlock smaller and rural sites through investment in infrastructure
 15. Drive economies of scale.
- **In return we seek co-operation from the HCA in these 6 areas:**
 1. The aspiration is for this collective investment to become a ring-fenced or devolved fund of up to £23m per year once the capacity of the SCR is at a level that gives all funders certainty and assurance on regular annual delivery and the management of risk.
 2. HCA to work closely with SCR Housing Executive Board and the Social Housing Compact to prioritise the various national funds that can contribute to realisation of the SCR Integrated Infrastructure Plan, including infrastructure funds, the Home Builders Fund, SOAHP and capacity funds;
 3. HCA to consider purchasing land jointly with Providers as a result of Land Agents working for RPs identifying new off market opportunities;

4. To be more flexible in the mix of tenures to respond to local market conditions, including the ability to recycle RCGF and Disposal Proceeds, and for funds to be switched between providers in SCR, based on an acceptable mix of units being provided at a SCR Programme Level (see further details of specific flexibilities below);
5. To consider how the HCA's covenant can help secure more private investment funds to support Providers and lever additional private capital with a resultant increase in units;
6. To include Housing Associations as potential bidders for LA Accelerated Construction funds and for Providers to be commissioned directly under HCA's Accelerated Construction programme to help cover market sales risk; and to note.

Further details on the specific flexibilities referred to at point 4 (above):

We asked our partners what would encourage and assist them in delivering additional homes. They would bid for more grant if there was flexibility on:

- The exit strategy on affordable home ownership products e.g. conversion to rent, to underwrite the risk that homes won't sell in the SCR market
- Use of Recycled Capital Grant Funding (RCGF) including extension of the deadline for recycling if this is demonstrably linked to additional supply
- Use of Disposal Proceeds Fund (DPF) as a subsidy on shared ownership homes
- The Shared Ownership model for older people, for example being able to offer a lesser share or options over charging rent on the retained equity
- The ability to switch allocations and completed homes between Providers, i.e. HAs and/or LAs and/or Developers
- The ability to flex the terms of Rent to Buy to reflect market conditions in SCR. Housing Associations have advised that the Rent to Buy scheme, as it currently stands is relatively inflexible. Our 'ask' is to be able to flex the model to ensure it reflects the prevailing state of the housing market and provides a desirable product from the customer's perspective.
- The ability to switch RCGF from supported housing to general needs
- Increased grant levels
- Overall levels of subsidy and combining subsidy streams so that they can be used in parallel and do not get considered as double counting – for example, combining HCA funding and Housing Revenue Account (HRA)/ Right to Buy (RTB) Receipts, on the same scheme

- Setting rents at or above the Local Housing Allowance (LHA) rather than the 1% rent cut if there is proven increased delivery
- IMS (the HCA's on-line bidding, monitoring and management system):
 - The ability to switch tenures/ units/ introduce substitutions with ease, even when schemes are moved across LA boundaries
 - The ability to switch units between general needs and supported housing allocations without prior approval from HCA; removing the requirement to delete the original allocation and re-bid for a new allocation each time.
 - Eliminate the need to delete original bid and add new bid where changes occur
 - Get rid of the tick box development standard type information required of the HCA
 - More compliance audit self-assessments
 - The ability to switch between tenures (move rent to shared ownership, shared ownership to market sale) at any point up to PCF (Practical Completion Final) stage; have a Rent to Buy model that is pitched as rent, with the long-term view that it becomes a sale product; to have the ability to make the decision about tenure closer to completion, for example, if the market improves the HA may wish to move from rent to shared ownership or outright sale
 - Expedite building warranties for offsite products so providers can innovate using partners such as REACH and wikihouse and meet HCA insurance requirements.

24th April 2017

Grants Made Under Delegated Authority

Purpose of Report

This paper updates the Combined Authority on grants made from the Business Investment Fund under delegated authority via the Business Investment Board.

Thematic Priority

“Ensure new businesses receive the support they need to flourish.”

Freedom of Information and Schedule 12A of the Local Government Act 1972

Under the Freedom of Information Act this paper and any appendices will be made available under the Combined Authority Publication Scheme. This scheme commits the Authority to make information about how decisions are made available to the public as part of its normal business activities.

Recommendations

Members are asked to review the investments made and identify any issues.

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POST

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Background papers used in the preparation of this report are available for inspection at: 11 Broad Street West, Sheffield S1 2BQ

Other sources and references: n/a

SCR CA Business Investment Fund

Summary of investments made to date

About

The Business Investment Fund (or 'BIF') is a £52m programme secured through Growth Deals 1 and 2 (as part of a ~£350m Local Growth Fund or "LGF" allocation). On 22 June 2015 and on 15 July 2015, the Combined Authority ("CA") and Local Enterprise Partnership ("LEP") approved the BIF Investment Strategy:

RESOLVED, that the Combined Authority Members: 1. Approve the outline investment strategy (set out in Sections 4 of the report). 2. Delegate operational responsibility for investment decisions to the RGF Panel, subject to the parameters and outline investment strategy set out in this paper and subject to alignment with the broader SCR-level Governance arrangement deal with elsewhere on this agenda. 3. Agree that the CA's S151 officer 'capitalises' all eligible programme management costs incurred in the delivery of this activity, and funds those costs from the RGF capital resource.

See: <http://meetings.southyorks.gov.uk/documents/g2885/Printed%20minutes%2022nd-Jun-2015%2016.00%20Sheffield%20City%20Region%20Combined%20Authority.pdf?T=1&zTS=B>.

The BIF programme Board has delegated authority to approve grants of up to £2m and has made 23¹ grant awards to date (in addition to 129 as part of the "RGF" Programme). For grants of over £2m, the BIF Programme Board is asked to make a recommendation to the CA, who ultimately make any investment decision. This BIF Programme Board and / or other statutory officers may be given delegated authority by the CA to agree the terms and conditions of any grant award, within the parameters agreed by the CA.

Summary of BIF grants approved

Name of company	Amount	Description
AAG Systems	£34,000.00	Capital investment to support growth and job creation.
AF ChemPharm	£23,733.35	Capital investment to support growth and job creation.
Arthurs Skips	£150,000.00	Capital investment to support growth and job creation.
BA Clic Components	£430,000	Capital investment to support growth and job creation.
BPH Engineering	£27,000	Capital investment to support growth and job creation.
Coptrz	£110,000.00	Capital investment to support growth and job creation.
DSA	£1,240,000.00	Capital investment to support growth and increased cargo capacity.

¹ This does not include any awards that are exempt from publication under Schedule 12A of the Local Government Act 1972.

Name of company	Amount	Description
Granville Oils	£100,000.00	Capital investment to support growth and job creation.
GSK Holdings	£123,944.34	Capital investment to support growth and job creation.
Hallam Castings Ltd	£65,000.00	Capital investment to support growth and job creation.
ND2016 (Kiverton Park Steel)	£100,000.00	Capital investment to support growth and job creation.
Palamatic Ltd	£51,372.00	Capital investment to support growth and job creation.
Schuberts	£60,000.00	Capital investment to support growth and job creation.
Sentinel Brewery	£61,500.00	Capital investment to support growth and job creation.
TKL Excavations	£469,000.00	Capital investment to support growth and job creation.
Pro Roll	£400,000	Capital investment to support growth and job creation.
Zoo Digital	£54,176	Capital investment to support growth and job creation.
Finance For Enterprise	£1,000,000	Loan to support SME investment
Highfield	£280,000.00	Capital investment to support growth and job creation.
Forgemasters International	£650,000	Capital investment to support growth and job creation.
PCT	£50,000.00	Capital investment to support growth and job creation.
McLaren	£12,000,000.00	Capital investment to support growth and job creation.
Finance Yorkshire	£2,500,000 (of which £1,000,000 paid).	Risk capital to support SME investment (equity and debt).

** Note: these awards may be subject to contract, and therefore may not be legally binding on either the CA or the grant recipient i.e. any delegation may not have actually been exercised.*

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Record No.	JAGU to Complete
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Executive Board	Housing Executive Board (HEB)
Date of Meeting:	5 th April 2017
Chair	Simon Carr

Chair to sign to confirm this is a true record of the resolutions made at the meeting

Confirmation that Senior Officers have endorsed the Resolution record (name and date)		
Executive Director	S151 Officer	Monitoring Officer

Records of Resolutions are public documents

Executive Board Resolution Record

Resolutions Taken - Summary

Joint Assets Board (JAB) Update

RESOLVED, that the Board:

- Endorse the activity of the Sheffield City Region Joint Assets Board as set out in the Board's minutes from March 2017.

The SCR Bid to the National Shared Ownership and Affordable Homes Programme (SOAHP) ('More New Homes)

RESOLVED, that the Board:

- Notes the content of the report.
- Notes that subject to flexibilities on offer from the HCA; that Local Authority Chief Executives are supportive of an SCR programme of activity.
- Supports the assertion that all Local Authorities and other housing providers will actively work together to develop a SCR framework approach to planning and public land via the Joint Assets Board which supports the More New Homes programme.
- Notes the intention to present an update report and seek a policy steer from the Combined Authority at its meeting on 24th April.

The SCR Housing Intervention Fund (HIF)

RESOLVED, that the Board:

- Notes that subject to further work on a number of areas relating to the operation and governance of the fund, on the 22nd March 2017 the Sheffield City Region Combined Authority approved the establishment of the Housing Intervention Fund of up to £10m.
- Notes the approach officers are taking to address the work required to meet the 'conditions of the award'.

The SCR Housing Providers Forum (HPF)

RESOLVED, that the Board:

- Endorses the request to add the Housing Providers' Forum as a standard agenda item for future meetings.
- Notes the content of the update report presented to the Board.

Business Plan Progress Tracker

RESOLVED, that the Board

- Note progress across the range of projects and workstreams identified in the Housing Executive Board's Business Plan, with mitigating actions agreed for activity which is not progressing as previously agreed by the Board.
- Agrees that the Business Plan Progress Tracker should be kept up to date, with reports to be presented to all future HEB meetings and a more comprehensive report should be prepared annually with a view to ensuring the HEB is fully engaged in discussions about future priority workstreams.

Response to the Government Housing White Paper

RESOLVED, that the Board

- Requests the points discussed be considered in the SCR's response to the consultation exercise.

Supporting notes and contextual Information

Joint Assets Board (JAB) Update: The Board was presented with the minutes of the last meeting of the JAB.

The SCR Bid to the National Shared Ownership and Affordable Homes

Programme (SOAHP) ('More New Homes): The Board was presented with an update report which noted that since the last Board update, a number of matters have become clearer including; what a SCR approach could deliver in terms of increased and accelerated levels of affordable housing ('the numbers'), the number of additional homes that could be unlocked through flexibilities which are under the control of Government/ the HCA (our 'ask') and what LAs and Housing Associations are prepared to 'give' in order to unlock the flexibilities from Government and contribute to the objectives of More New Homes ('a something for something approach').

The SCR Housing Intervention Fund (HIF): A report provided the Board with an update on progress in developing the SCR Housing Intervention Fund (HIF). It was noted that further technical work would be undertaken during April/ May.

The SCR Housing Providers Forum (HPF): A report was received to update the Board on the activities of the SCR Housing Providers' Forum and seek the approval to add this as a standard agenda item for future Housing Executive Board meetings once every quarter.

Business Plan Progress Tracker: The Board was presented with a 'Progress Tracker report' providing a summary of progress against the key milestones for each of the projects / schemes which the HEB is responsible for driving forward. It was noted that the Business Plan Progress Tracker will be kept up to date and included as a standing item on future agendas.

Response to the Government Housing White Paper: A report was received inviting the Board's consideration of the themes, issues and proposed measures set out in the White Paper, with a view to informing a SCR-level response to Government ahead of the 2nd May deadline.

Is additional due diligence recommended by the Board?

No

Record No.	JAGU to Complete
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Executive Board	Transport Executive Board
Date of Meeting:	6 th April 2017
Chair	Julie Dore

Chair to sign to confirm this is a true record of the resolutions made at the meeting

Confirmation that Senior Officers have endorsed the Resolution record (name and date)		
Executive Director	S151 Officer	Monitoring Officer

Records of Resolutions are public documents

Executive Board Resolution Record

Resolutions Taken - Summary

HS2:

RESOLVED, that the Board

1. Notes the continuation of the HS2 work programme as set out in the report at national and regional level; Route Refinement Consultation; and station locations
2. Notes the requirement to review and revise governance arrangements once the final route is announced
3. Agrees the need to 'get behind' HS2's preferred parkway station location.

Update on Transport for the North – Strategic Transport Plan

RESOLVED, that the Board

1. Notes progress to date on the draft pan-Northern Transport Strategy (including initial draft reports on Major Roads and the Integrated Rail Reports)
2. Notes the options for TfN to develop as part of Sequence 3 in order to support the Northern Powerhouse Rail Conditional Outputs across the Pennines.

Business Plan Dashboard Update

RESOLVED, that the Board notes the contents of the Progress Tracker

Supporting notes and contextual Information

Is additional due diligence recommended by the Board?

Use this section to indicate if, in the Board's opinion, further due diligence by Senior Officers, or additional advice is needed. This will help highlight concerns and facilitate smoother final sign off

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Record No.	JAGU to Complete
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Executive Board	Skills, Employment and Education Executive Board
Date of Meeting:	6 th April 2017
Chair	Cllr Chris Read

Chair to sign to confirm this is a true record of the resolutions made at the meeting

Confirmation that Senior Officers have endorsed the Resolution record (name and date)		
Executive Director	S151 Officer	Monitoring Officer

Records of Resolutions are public documents

Executive Board Resolution Record

Resolutions Taken - Summary

Employment and Skills Strategy

- Tim Allen to take account of the Board member's comments in developing the Strategy.

Devolution of Adult Education Budget (AEB)

- The Board notes progress towards devolution of the AEB.
- The Board notes that whilst SCR and government are still working towards full devolution of budgets in 18/19, this year will be jointly managed as a transition year, with full implementation of the SCR Outcomes based approach happening in 19/20.
- The Board notes progress will be subject to the Combined Authority agreeing to the Devolution arrangements, when the details of this have been finalised by Government.

Institutes of Technology (IoT)

- The Board notes support for officers developing a high quality IoT proposition for SCR that will demonstrate employer leadership, a local economic impact, a fit with government guidance, be focussed on key sectors, including manufacturing and digital and will fill curriculum gaps, building on excellence and linking to the findings of the Curriculum Review and Digital Action Plan
- The Board notes that the final proposal for an IoT will be brought to the May Board for endorsement (or a later meeting of the Board if the final guidance and bidding timescales from Government are further delayed).

Early Intervention Employment Support Pilot

- The Board endorses work to date on the Early Intervention Employment Support Pilot, noting that the Managing Director of the Combined Authority Executive be asked to mobilise implementation of the Early Intervention Support Pilot.
- The Board notes that in order to quickly progress the due diligence and implementation phase, endorse the SCR testing a two-contract delivery model with the market.

Health Led Employment Trial

- The Board endorses the SCR Health-Led Trial proposal and its principles.

Skills Bank Update

- The Board notes the information contained in the report and the invitation to submit questions to PwC to address any outstanding questions.

Record No.	JAGU to Complete
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Executive Board	Business Growth Board
Date of Meeting:	12.04.2017
Chair	Paul Houghton

Chair to sign to confirm this is a true record of the resolutions made at the meeting

Confirmation that Senior Officers have endorsed the Resolution record (name and date)		
Executive Director	S151 Officer	Monitoring Officer

Records of Resolutions are public documents

Executive Board Resolution Record

Resolutions Taken - Summary

EU Structural Funds

That the SCR Executive Team should develop “calls” and proposal for the next / potentially final call for ESIF funding. This should include a supply chain programme.

Improving Business Engagement

That the Board notes the contents of the report and support for a sectoral-led model of business engagement in the interests of making better SCR policy and strategy. The Board noted that an enhanced role for the Sector Chairs Group could support business engagement in specific policy areas.

SCR Inward Investment Annual Report 2016/17

Resolved, that the Board notes the contents of the report.

Post MIPIM Review

Report noted.

Thematic “Spoke” updates

Resolved that the contents of the spoke updates report are noted.

Supporting notes and contextual Information

EU Structural Funds

The Board was advised that given the recent activity around EU membership, DCLG may be undertaking further calls in relation to ESIF funding, potentially in May, July and November 2017. It was noted this is likely to be the final year for ESIF calls.

Improving Business Engagement

The Board considered the LEP/CA's approach to business engagement for the purpose of policy and strategy development.

SCR Inward Investment Annual Report 2016/17

A report was received to provide an overview of inward investment activity across the Sheffield City Region for 2016/17.

Is additional due diligence recommended by the Board?

RESOLVED, that the contents of the spoke updates report are noted.

N/A

Record No.	JAGU to Complete
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Executive Board	Infrastructure
Date of Meeting:	7 th April 2017
Chair	Mayor Ros Jones

Chair to sign to confirm this is a true record of the resolutions made at the meeting

Confirmation that Senior Officers have endorsed the Resolution record (name and date)		
Executive Director	S151 Officer	Monitoring Officer

Records of Resolutions are public documents

Executive Board Resolution Record

Resolutions Taken - Summary

ITEM 6 – ENTERPRISE ZONE REVIEW:

RESOLVED, that the Board

1. RESOLVED, that the Board notes the contents of the report and the outcomes of the Enterprise Zone review.

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